

## Annex V of the UN-Women strategic plan, 2011-2013

### UN-Women Monitoring, Evaluation and Research Framework (2011-2013)

1. This matrix provides an overview of the UN-Women Monitoring, Evaluation and Research strategy. UN-Women deploys an integrated approach to planning, monitoring, reporting and evaluation, including the use of research and statistics to identify knowledge gaps for evidence-based decision making. Through the integrated framework UN-Women intends to systematically gather relevant information to support and assess progress on the strategic plane implementation and its contribution to advance gender equality and women's empowerment.
2. The framework looks at tracking the programmatic effectiveness of UN-Women, including internal monitoring, managing for results, evaluation and research undertaken by UN-Women to gather information on organizational performance and contribution to development and management results, including coordination and intergovernmental support results. Additionally, the framework illustrates how UN-Women will support the United Nations system in improved tracking of its commitments to gender equality.
3. The framework is composed of four main elements:
  - the information needs at different levels within UN-Women,
  - the monitoring and reporting activities to gather the required information;
  - the evaluations to be conducted to generate evidence on the required information;
  - the research information that will be generated in the life of the strategic plan;

Information needs	Systematic monitoring and reporting	Evaluation	Research <sup>1</sup>
<b>Tracking UN-Women programmatic effectiveness</b>			
<p><b>Global/regional/country/programme levels</b></p> <p>Information will be gathered on a systematic basis on implementation of the strategic plan regarding progress towards results and overall performance;</p> <p>Main areas of information:</p>	<ul style="list-style-type: none"> <li>• Gathering of baseline data on global strategic plan results, performance indicators and indicator targets at goal, outcome and output level; efforts will be made to complete the majority of baseline data collection by the end of 2011: at country, regional and global levels</li> </ul>	<ul style="list-style-type: none"> <li>• 4 Thematic Evaluations of strategic plan priorities; (Violence against Women; Peace &amp; Security, Economic Empowerment; Political Participation);</li> </ul>	<ul style="list-style-type: none"> <li>• Research on global priority areas: thematic, programmatic, institutional based on identified knowledge gaps on gender equality (e.g. research on</li> </ul>

<sup>1</sup> Research priorities to be determined by the Policy and Programme teams and Inter-Governmental and Strategic Partnership team.

Information needs	Systematic monitoring and reporting	Evaluation	Research <sup>1</sup>
<ul style="list-style-type: none"> <li>Alignment of the strategic plan with the global normative frameworks (CEDAW, Beijing Platform for Action, outcome of 23<sup>rd</sup> GASS)</li> <li>Contribution and progress on strategic plan results</li> <li>Global institutional performance</li> <li>Effectiveness of UN Coordination and Intergovernmental support on gender equality at the global level</li> <li>Regional/sub regional/ country/ level performance: outputs and contribution to outcomes</li> </ul>	<ul style="list-style-type: none"> <li>Periodic monitoring of global strategic plan outputs and progress towards outcomes;</li> <li>Annual global, regional, Country reports;</li> <li>Annual Progress Report on the strategic plan to the Executive Board/ECOSOC as determined by the Executive Board</li> <li>Monitoring at country, sub regional and regional levels</li> </ul>	<ul style="list-style-type: none"> <li>1 Review of UN-Women support to intergovernmental work</li> <li>1 Institutional Performance Evaluation (TBD, e.g. evaluation of capacity development, RBM, research, UN coordination, etc.)</li> <li>2 Meta-evaluations of UN Women evaluations; 1 per year</li> <li>1 External Peer Review of the Evaluation Function</li> <li>Review of the UN-Women strategic plan in 2013, to inform the revision of Plan up to 2017;</li> </ul>	<p>migration trends and gender equality)</p> <ul style="list-style-type: none"> <li>Longitudinal studies on key thematic areas</li> </ul>
<p><b>Programmes (global, regional and national-level)</b></p> <p>Programmes constitute the main unit of intervention of the operational work of UN-Women. These will be monitored and evaluated to assess the level of effectiveness and, when possible, impact on gender equality and women’s empowerment. Key areas of information:</p> <ul style="list-style-type: none"> <li>Alignment with global strategic plan</li> <li>Achievement of and contribution to programme results</li> <li>Institutional effectiveness of programme management for the achievement of programme results</li> </ul>	<ul style="list-style-type: none"> <li>Gathering of baseline data on key programme results and performance indicators</li> <li>Periodic monitoring of programme outputs and progress towards outcomes</li> <li>Mid-term and final reviews</li> <li>Annual Programme Progress Reports (PPR)</li> </ul>	<ul style="list-style-type: none"> <li>Mandatory evaluations of all programmes over \$1 million<sup>2</sup></li> </ul>	<ul style="list-style-type: none"> <li>Research on programme areas that address identified gaps in knowledge on gender equality and support evaluation and broader research efforts</li> </ul>
<p><b>Inter-Governmental support</b></p> <p>UN-Women is mandated to provide support to Member States and intergovernmental processes in monitoring, reviewing and appraising progress made in the implementation of international agreements on</p>	<ul style="list-style-type: none"> <li>Support the General Assembly, ECOSOC and the Commission on the Status of Women in monitoring the implementation of the 12 critical areas of the Beijing Platform for Action and outcome documents of the</li> </ul>	<p>Evaluation of support to inter-governmental work including the quality and relevance of the analysis provided to intergovernmental processes</p>	

<sup>2</sup> According to existing policy, threshold may be revised in the development of UN-Women Evaluation Policy.

<b>Information needs</b>	<b>Systematic monitoring and reporting</b>	<b>Evaluation</b>	<b>Research<sup>1</sup></b>
<p>gender equality and women's empowerment. Key information needs include:</p> <ul style="list-style-type: none"> <li>• Progress on the implementation of the Beijing Platform for Action</li> <li>• Progress against agreed indicators of Security Council resolutions 1325 (2000) and 1820 (2008).</li> </ul>	<p>23<sup>rd</sup> GASS on an annual basis</p> <ul style="list-style-type: none"> <li>• Report to the Security Council on the agreed indicators for Security Council resolutions 1325 (2000) and 1820 (2008) on an annual basis</li> </ul>		
<p><b>UN Coordination</b></p> <p>UN-Women's mandate to lead, coordinate and promote the accountability of the UN system in its work on gender equality and the empowerment of women requires the operationalization of a UN system-wide accountability framework on gender equality and the empowerment of women.</p>	<ul style="list-style-type: none"> <li>• Assist the ECOSOC in monitoring and reporting on system-wide performance on gender equality and the empowerment of women</li> <li>• Monitoring and reporting on system-wide compliance with intergovernmental mandates on gender balance (A/64/588 and A/64/289)</li> <li>• Monitoring of UN budget allocation and expenditure on gender equality and the empowerment of women</li> </ul>	<ul style="list-style-type: none"> <li>• Meta-evaluation of evaluations on gender equality in UN system</li> <li>• Joint Evaluations of UN Joint programming on gender equality</li> </ul>	<p>Research on good practice related to the improvement of the status of women including gender balance in the organizations</p>